2011-2012 ANNUAL REPORT

Transforming the body, mind, and soul of the poor in the Dominican Republic
Who We Are

Solid Rock International is a Christian non-profit 501(c)3 organization focused on transforming the body, mind, and soul of the poor in the Dominican Republic. SRI acknowledges that there is so much more to wellness than just physical health. We believe we are called by God’s Word to care for the poor, and by doing so, are serving God himself. Jesus said, “For I was hungry, and you fed me. I was thirsty, and you gave me a drink. I was a stranger, and you invited me into your home. I was naked and you gave me clothing. I was sick, and you cared for me. I was in prison, and you visited me.” –Matthew 25:34-36

When Solid Rock International (formerly Solid Rock Missions) was first beginning as an organization in the early 1990s, the desire was, and still is today, to holistically serve the poor in the Dominican Republic by focusing on all aspects of health. SRI’s first missionaries along with other founders professed, “We would like to express our gratitude to our Lord for allowing us to serve through the gifts, skills, and resources He has given us, to the poor of the Dominican Republic, providing health to the sick, bread to the hungry, education to the illiterate, assistance to the needy, and proclamation of the Kingdom of God.”

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Letter From the President

Solid Rock continues to grow and mature. From humble beginnings, it today has a budget of well over a million dollars, a staff of six, and 900 mission team participants traveling to the Dominican Republic.

Many of the current gains are the direct result of the Board’s vision in 2007. The Board undertook a process that resulted in a strategic plan that would identify areas of concern and areas of opportunity. The plan identified concern about quality and quantity of Solid Rock’s communication to you our supporters and concern about the physical condition of the clinic. The plan also identified opportunities in ministry, education, child nutrition, and clean water. The Board was determined to improve these strategic initiatives.

Here is an update on our progress: Our new website is a direct effort by Solid Rock to communicate current fresh information about who we are and what we are doing. While the new site was a huge leap forward, it would not be effective without the people behind the communications. Solid Rock is blessed to have young, dynamic people in Joe, Shannon, Kari, Dan, Nicole, and Laura who not only love the Lord and their work, but can also communicate their love and passion.

Solid Rock has also improved communications between the students and sponsors. In the past year students and sponsors have had at least one communication, and all school enrollment records have been reconciled. Solid Rock has set some ambitious goals for school sponsorship. Our staff is committed to meeting the goals set and to the communication required to make this program better each year.

The clinic has been a concern for a long time. In the past three years under the direction of the medical committee and Dr. Canario, new clinic plans have been developed, costs have been determined, and equipment needs have been identified. The Board will be announcing fund raising goals and a construction time line in the near future.

The strategic plan allowed Solid Rock to reexamine its core values. Solid Rock’s primary purpose is to share the good news of Jesus Christ. To that end Solid Rock recommitted everything it does around sharing Christ’s grace as the path to salvation and peace. In addition to sharing Christ we are also committed to raising up Christian leaders in the churches, schools, and clinics. In the past three years Solid Rock has held conferences for pastors and worship leaders from the San Juan area. Later this year we will have a conference for leaders from throughout the Dominican Republic.

The phrase “milk for babies” coined by Jim and Dorine Smith, the missionaries who started the work in the Dominican Republic, has been a call to action for years. The medical committee is determined to advance this program. While over 10,000 babies have been helped by the program, the need has never been greater. The staple of the Dominican family, beans and rice, was recently used to highlight our new child nutrition sponsorship program. Solid Rock is resolved to do more and the rice and bean challenge is just the beginning of our goal to do more.

Many of the health problems in the Dominican Republic relate to clean water. Solid Rock has been determined to develop a sustainable clean water solution. We have installed systems in the past that were not maintained because Solid Rock did not have the ability to manage them. Solid Rock is currently installing the first of what we hope are many water processing systems in a building constructed at the CCED. The school will manage the system, educate students, and educate the community about the advantages of clean water. The goal is to create a successful program and duplicate it throughout the region.

As you can see Solid Rock has been busy and focused. We are currently prayerfully writing our next three-year strategic plan. We are excited about what God has in store for the Dominican Republic and are looking to Him for leadership and courage to fulfill His plans through Solid Rock.

May God Bless each of you, our friends in the Dominican Republic, and the leadership and the staff of Solid Rock International.

David E. Rupp, President
How Teams are Serving

<table>
<thead>
<tr>
<th>Service Type</th>
<th>Teams</th>
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<tbody>
<tr>
<td>Surgical</td>
<td>7</td>
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<tr>
<td>Outpatient</td>
<td>31</td>
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<tr>
<td>Medical Other</td>
<td>7</td>
</tr>
<tr>
<td>Ministry</td>
<td>11</td>
</tr>
<tr>
<td>Other</td>
<td>7</td>
</tr>
<tr>
<td>Construction</td>
<td>17</td>
</tr>
</tbody>
</table>

The SRI Mission Experience

*Whatever you do, work at it with all your heart, as working for the Lord, not for human masters.*

- Colossians 3:23

SRI mission teams come from all over the United States and Canada to serve in the area of San Juan de la Maguana, Dominican Republic. Those who serve include all different ages and occupations and possess a variety of skills. The only necessities are a willing heart for service and a lot of flexibility, and we guarantee you will not go home the same person!

Over the past year, the guesthouse staff (pictured below) has hosted teams working in the areas of construction, medical triage, neonatal resuscitation, physical therapy, surgery, and Vacation Bible School, just to name a few. Many teams serve in two or more of these different areas, which all work toward the common goal of transforming the body, mind, and soul of the poor in the Dominican Republic. The graph to the left shows how many of each type of team served during the past year.

Countless lives have been blessed through the many hours of dedicated time and generous donations of supplies and funding. However, any team member will tell you that a mission trip comes with a personal blessing as well. Making new friends, experiencing a new culture, and seeing a different lifestyle has a remarkable impact as volunteers reflect and rediscover how God is guiding their own personal path through life.

SRI would like to say *thank you* to each and every person who has served with us over the past year. Your dedication and sacrifice have truly made a difference.
An Increase in Trip Participation

Short term mission trips are a huge part of the ministry of SRI. The graph below shows the rising number of trip participants from 2011-2014.

This continual increase is such a blessing for our programs and ministries, and we are so grateful for all who have chosen to serve through our organization.

# of Trip Participants by Fiscal Year

<table>
<thead>
<tr>
<th>Year</th>
<th>Scheduled</th>
<th>Expected</th>
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<tbody>
<tr>
<td>2011</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2012</td>
<td></td>
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<tr>
<td>2013</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2014</td>
<td></td>
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</table>

Students Brighten Up the Guesthouse Exterior

New Friendships are a Blessing

The Dominicans are such giving, compassionate, and loving people. They have reinforced that it truly takes so little to make you happy and content with your life and your family; that it is family and fellowship that matters . . . not materialistic items.

—SRI Volunteer
Just a few kilometers west of the current clinic lies a beautiful piece of land where the new facility will be built. Teams this fall will begin the construction of the security wall that will go around the perimeter of the property. Look for many more update photos to come as we continue to make progress with the new clinic!
Construction Begins this Fall

Plans continue to move forward for the new clinic in San Juan! SRI has been working closely with the Dominican government, local leaders, architects, engineers, as well as a North American committee. Drawings and necessary permits are being approved to begin construction, plans have been finalized, and costs have been validated by a large commercial builder in Roanoke, Virginia. Fundraising efforts have begun with our major campaign to begin in January. Stay tuned for future ways in which you can help with this exciting new undertaking!

Proposed New Clinic Plan
The Christian Clinic for Integrated Health is located just next to the SRI Guesthouse in San Juan de la Maguana. While the clinic functions with a Dominican staff year-round, many SRI teams help to provide specialty surgeries that otherwise would not be available.
This past year, SRI hosted 31 barrio clinic teams (day clinics in remote locations) and 14 surgical and medical teams who worked with the Christian Clinic for Integrated Health. The surgical teams worked in the areas of ENT, general surgery, hand surgery, orthopedic, OBGYN, and prosthetics. Aside from surgical teams, volunteers also served in the areas of physical therapy and teaching neonatal resuscitation courses at four local hospitals. For the upcoming year, SRI is seeking additional ENT and plastic surgeons as the need is strong.

I was able to spend some time with the Sam and Terry Wellman (pictured left) team doing something I haven’t done here before. They (a team of two nurses, Sam and Terry, and a formula representative) travelled to four hospitals here close to San Juan and held Neonatal Resuscitation classes. It was an amazing thing to participate in. I’ve taken NRC multiple times . . . but I’ve never seen such excitement . . . such a desire to LEARN . . . from folks. I can’t exactly quote the maternal/infant mortality rate here, but after seeing what is AVAILABLE in some of the hospitals, I am humbled. One of the nurses told me that they have a lot of babies die “on the way” to another hospital where they might have supplies or equipment available. Not all of the hospitals have fetal monitors (or dopplers or fetoscopes!). Sometimes they don’t have oxygen available. One of the hospitals doesn’t have even a single laryngoscope, or a warmer/incubator/heat lamp. They don’t have ET tubes or umbilical catheters or bulb syringes. And yet, they use what they can. They do mouth to mouth resuscitation sometimes with a piece of gauze as protection. They eagerly participated in mock codes with us. They asked tons of questions. They asked how things are done in the States. They asked if we could leave our “practice” supplies with them to use. I can say without a doubt that this is single-handedly the greatest thing I have participated in during my time here. I feel like it will SAVE lives. I feel like education is the key and it was exciting and thrilling and humbling! And one of my favorite parts is that it was a SHARING time. We took some valuable information from the hospitals and we were able to impart some valuable information as well. I felt like it wasn’t us coming in and announcing to folks how they had to do things. Instead, it was a time to see what was working for them, review some new information and practice saving the lives of babies. Phenomenal.

-Nicole Eby
SRI Medical Team Assistant
Sponsored Schools

**CCED (Christian Center for Educational Development):** Located in San Juan about a mile from the Christian Clinic for Integrated Health and SRI Guesthouse, the CCED school provides education for ages preschool through 12th grade, including vocational and specialized training for its students and adults in the community. This was the first SRI affiliated school, and it is run by Principal Lissette Terrero.

**CCIE (Christian Center for Integrated Education):** This school is directed by Pastor Morales Ogando and is located in El Cercado next to SRI’s second clinic. It provides education for children in preschool through grade four.

**Eastern Evangelical School:** Located in the capital city of Santo Domingo, this school is directed by Pastor Firo Baez. Education is offered for students ranging from pre-school through high school and is the newest school to be affiliated with SRI.

**Jim Smith School:** Principal Angela German Acosta directs this school located in El Rosario. This school provides for students in preschool through fourth grade, and is named after SRI’s first American missionaries, Jim and Dorine Smith.

**Lamb of God School:** Directed by Maria Magdelina Terrero Espinosa, this school is located in Elias Piña near the Haitian border. This school provides education for students in preschool through eighth grade.

**Lucille Rupp School:** This school is directed by Larys Mateo and is located in the heart of San Juan de la Maguana. Classes are offered for students aging from preschool through high school.

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### Student Sponsorship by School

- **CCED**: 600 sponsored, 400 not sponsored
- **CCIE**: 120 sponsored, 80 not sponsored
- **Eastern**: 80 sponsored, 40 not sponsored
- **Jim Smith**: 80 sponsored, 40 not sponsored
- **Lamb of God**: 120 sponsored, 80 not sponsored
- **Lucille Rupp**: 600 sponsored, 400 not sponsored
Thank You!!

Student Sponsorship Goals

Student Sponsorship – What You Give and What You Receive

The gift of education changes lives and helps bring children out of poverty by providing hope, opportunity, and knowledge for a lifetime. The Christian schools of SRI offer an excellent education in a Christ-centered environment, providing students with skills to create a future of success. You can change the life of a student today by starting your sponsorship of just $26 a month.

SRI is working hard to make sure student sponsors receive frequent, meaningful, and accurate information regarding their student(s). More hand-written student letters and new school pictures will be sent out after the first of the year. Sponsors also receive an end-of-year report and thank-you letter from school principals.

“It’s amazing to see people from different parts of the US leaving jobs and families behind to come to the DR to really touch the lives of kids, teenagers, and adults. I am one of the many results of that touch. Nowadays I am in the province of Pedernales, passing on what I learned at the CCED school. So far I have trained about 200 university students in the English immersion program. One of them got a scholarship to study at Utah State University and I am very sure that his life isn’t and won’t be the same anymore after that jump-start in his education. This happened because of the great opportunity that I had to study at the CCED school and get the education to be able to teach English to others. Thank you so much, and God bless the life of the family that sponsored me.”

–Hector Bautista Rosario, CCED graduate

Current State of the Sponsorship Program

The Student Sponsorship Program is improving, but the current state of the Dominican economy has presented our schools with many needs. Please assist us in helping to provide the best education possible for these children by helping us meet our goals.

Total Students at Six SRI Schools: 2,575
Total Students Sponsored: 880 (34%)
December 2013 Sponsorship Goal: 1,490 (58%)
Long Term Sponsorship Goal: 2,575 (100%)

<table>
<thead>
<tr>
<th>Student #s</th>
<th>Current Students Sponsored</th>
<th>December 2013 Goal</th>
<th>Total Students in SRI Schools and Long Term Sponsorship Goal</th>
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<tbody>
<tr>
<td>0</td>
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<td></td>
</tr>
<tr>
<td>500</td>
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<td></td>
</tr>
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<td>1000</td>
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<td></td>
</tr>
<tr>
<td>3000</td>
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–Hector Bautista Rosario, CCED graduate
Child Nutrition Program

A Story of Hope

Willy is an eight-year-old boy who was unable to walk, lift up his head, or go to school because he was so malnourished. He has the nickname Buqui (someone who eats a lot) and he loves rice and beans and pica pollo (fried chicken). Despite all of this, he was not gaining weight and actually losing. His parents spent a lot of money and could scarcely afford going to various specialists to see what was wrong. Out of desperation they were consulting a brujo (traditional healer or witch doctor). At this point he weighed only 28 pounds (pictured at top left). It was at this time that God intervened in the life of Willy and his family. With the help of the CNP, he was diagnosed with juvenile diabetes and is now on insulin. Today Willy weighs more than 50 pounds (pictured with his family at bottom left)! This is a 22 pound gain in just five months! He now runs and skips and has just started school.

“Willy is just one of the many thousands of children that the CNP has helped since it started in 1989. Thank you for your support so children like Willy can have a chance at a normal life.”

-Cora Hunse, CNP Advocate & Nurse Practitioner

Pledge to Save a Life

The Child Nutrition Program provides healthcare and improved nutrition for those enrolled, along with health education and a literacy program for caretakers. This life-saving program is in need of continued funding in order to better serve those enrolled and promote further growth. Currently there are 110 children enrolled. At just $45 a month, you can make a huge difference in the life of one of these children by covering the cost of milk, vitamins, and basic healthcare. This program can also be further assisted by regular donations to Dr. Victor Perdomo, CNP Director, as well as to Laura Demastus, CNP Social Worker.
Clean Water Program

In the Dominican Republic, tap water is not recommended to be used for drinking as it can carry harmful bacteria and parasites. Clean water must be purchased and extra precautions should be taken when cooking and cleaning.

Solid Rock International is partnering with First Presbyterian Church of Nashville, Tennessee, to install a clean water dispensing station at the CCED school in San Juan. It will provide the residents of the surrounding barrios clean drinking water at a fair price.

The system being installed is one developed by Living Waters for the World. Education on the importance of clean drinking water and proper hygiene are a main focus of LWW and will be incorporated during the training and use of the filtration system.

The Hard Truth

- Water-related diseases are the second biggest killer of children worldwide.
- Nearly 90 percent of water-related diseases are due to unsafe water, sanitation, and hygiene; and most victims are children in developing countries.
- The average person in the developing world uses a little more than 2.5 gallons of water each day for drinking, washing, and cooking. Whereas the average person in the developed world uses 13 gallons per day only for toilet flushing.
- Worldwide, approximately 425 million children under 18 do not have safe water.

(Sources: wfp.org, unicef.org, who.int, un.org, worldban.org, nationmaster.com, wateraid.org)
New Staff

Meet Pastor Emmanuel Perez Ramirez, the newest addition to the SRI Staff in San Juan! Pastor Emmanuel works as a spiritual leader in the clinic as well as with the North American teams of volunteers. He assists in the coordination of Vacation Bible School and leads sermons and prayer during Barrio Clinics with medical teams providing care in rural villages. Aside from his work with SRI, Pastor Emmanuel serves as the Youth Pastor of his church and is a member of the Worship Team. If you are able to assist Pastor Emmanuel financially, please visit our website for more information!

“The Lord has called me to this ministry in the church and here at Solid Rock as a pastor in order to give something to the community . . . We have been able to see people restored through this ministry. They can sense it is something more; that it isn’t just the medicine, but it’s the hand of God working.”  
–Pastor Emmanuel

Global Leadership Summit

Solid Rock International is working with Dominican churches to bring the Willow Creek Global Leadership Summit to San Juan de la Maguana for the first time ever! As an official satellite location of this life-changing conference, rising Dominican leaders will have the opportunity to attend world-class seminars taught by popular Christian leaders and non-Christian business leaders in the world today. Past speakers have included Presidents Bill Clinton and Jimmy Carter, Colin Powell, Bono, Tony Dungy, Tony Blair, Bill Hybels, and more.

This exciting and encouraging training will provide top-notch seminars already translated into Spanish, as also incorporate local leaders who will give additional live presentations. The weekend will be an uplifting time of fellowship and growth that will further connect and inspire our Dominican brothers and sisters in Christ and positively affect San Juan de la Maguana and the surrounding area.

“The Global Leadership Summit exists to transform Christian leaders around the world with an injection of vision, skill development, and inspiration for the sake of the local church.”  
–willowcreekglobalsummit.com
**Expenses as a % of Revenue**

- Ministry - 79.3%
- Administrative - 12.9%
- Retained - 4.5%
- Fundraising - 3.3%

### Statement of Financial Condition

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<thead>
<tr>
<th>ASSETS</th>
<th>FY2012</th>
<th>FY2011</th>
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<tbody>
<tr>
<td>Restricted Cash – SRI ministries, etc.</td>
<td>$221,273</td>
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<tr>
<td>Restricted Cash – new clinic</td>
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<th>LIABILITIES AND NET ASSETS</th>
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<th>FY2011</th>
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<td>Net Assets</td>
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<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
<td>$395,458</td>
<td>$347,050</td>
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### Statement of Activities

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<tr>
<th>REVENUE</th>
<th>FY2012</th>
<th>FY2011</th>
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<tr>
<td>Cash Donations</td>
<td>$1,044,939</td>
<td>$1,026,409</td>
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<tr>
<td>Donated Office and Storage Space</td>
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<td><strong>Total Revenue</strong></td>
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<td>$1,043,209</td>
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<table>
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<tr>
<th>EXPENSES</th>
<th>FY2012</th>
<th>FY2011</th>
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<td>Fundraising</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td>$1,010,841</td>
<td>95.5%</td>
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| Change in Net Assets                 | $47,298  | 4.5%    | $33,375  | 3.2%  |
“Anyone who listens to my teaching and follows it is wise, like a person who builds a house on solid rock. Though the rain comes and the floodwaters rise and the winds beat against the house, it won’t collapse because it is built on bedrock.”  –Matthew 7:24-25